

## Tools To Revitalize California Communities

# Lisa M. Harris California Debt and Investment Advisory Commission

El Dorado County

Economic Development Forum

**January 31, 2003** 

## Mission of the California Debt and Investment Advisory Commission....

"To improve the practice of public finance in California by providing responsive and reliable information, education and advice."

#### How does CDIAC meet this mission?

#### CDIAC:

- Serves as California's statistical clearinghouse for public debt issuance data
- Publishes a monthly newsletter on topical debt and investment matters (DEBT LINE)
- Produces timely and pertinent policy research reports and issue briefs (Tools To Revitalize California Communities Resource Guide)
- Conducts ongoing educational programs for state and local officials
- Responds to public finance-related inquiries

### CDIAC expands its focus to community economic development ....

- Natural adjunct to monitoring the fiscal strength of California communities
- Focusing on the state's infrastructure needs
- Focusing on increasing the expertise in the area of community revitalization
- Meeting the demand in projected population growth

### Tools to Revitalize California Communities

- Loans and Grants
- Equity Financing & Targeted State Investments
- Programs offered through debt authorities for specific purposes:
  - brownfield remediation and redevelopment
  - pollution control financing
  - small business financing
  - affordable housing
  - health facility financing
  - industrial development financing
  - school financing

### Housing Programs

- Tax-Exempt Private Activity Bond Debt Limit Allocation
  - Administered by the California Debt Limit Allocation Committee (CDLAC)
  - Maximum issuance amount for year 2002 is \$2.577 billion
  - Agencies and organizations authorized to issue tax-exempt private activity bonds or mortgage credit certificates must receive an allocation from CDLAC
  - Programs eligible for the issuance of tax-exempt private activity bonds include:
    - Extra Credit Teacher Home Purchase Program:
      - Program qualifies teachers and principals who commit to serve in designated low performing schools for tax credits or reduced interest rate loans to purchase a home

### Housing Programs continued...

- Tax-Exempt Private Activity Bond Debt Limit Allocation
  - Programs eligible for the issuance of tax-exempt private activity bonds include:
    - Multifamily Rental Housing
      - Allows State and local agencies to issue tax-exempt housing revenue bonds
      - Bonds assist developers of multifamily rental housing units in acquiring land and constructing new projects or purchasing and rehabilitating existing units
    - Single-Family Housing
      - Allows State and local agencies to issue mortgage revenue bonds to fund mortgages for homebuyers
      - State and local agencies may issue a mortgage credit certificate that can assist homebuyers in reducing their federal tax liability
- Executive Director, Laurie Weir, (916) 653-3255

### Housing Programs continued...

- Federal and state tax credits for the construction and rehabilitation of affordable rental housing:
  - Administered by the California Tax Credit Allocation Committee, this program gives priority to projects in struggling neighborhoods where housing is part of a comprehensive revitalization effort.
  - Encourages private investment in rental housing for low- and lower-income families and individuals
  - Tax credits can be allocated to new construction projects or for the acquisition and rehabilitation of certain projects
- Executive Director, Jeanne Peterson (916) 654-6340

### Health Care Financing

- Utilized a \$250,000 HELP II loan and \$250,000 Community Clinic Investment Act Grant to expand capacity and provide medical and emergency services to its patient base
- Hill Country Community Clinic located in Round Mountain,
   Shasta County
- Primary source of medical, dental and mental health services for 80% of the residents of mountainous, sparsely-populated 750 square mile rural/frontier service area
- Funds will be used for the construction and renovation, equipment, a well, septic tank, and site grading
- Savings from using low-interest loan will be used to provide health care to low-income or uninsured pateints
- Deputy Executive Director, Terry Partington (916) 653-2799

# Sustainable Communities Grant & Loan Program

- Administered by the California Pollution Control Financing Authority (CPCFA)
- Awarded to 14 recipients in October 2002
- Up to \$500,000 in assistance (\$350,000 for a grant and \$150,000 for a loan) to assist cities and counties to develop and implement sustainable development growth policies, programs and projects.

## Sustainable Communities Grant & Loan (SCGL) Program continued...

- Truckee Railyard Development Project
  - Received \$350,00 SGCL grant for a three-phased project that will result in the creation of a Master Plan to redevelop 37 acre railyard site adjacent to Truckee's downtown
  - Plans for the area include affordable housing and mixed-use commercial, retail and office space
  - Major initiative to reclaim land and promote sustainable development and livability concepts in an environmentally sensitive, economically distressed area

# Environmental Site Assessment Financing

- Utilized California Pollution Control Financing Authority's (CPCFA's) \$125,000 CalReUse Program Loan
- Loan utilized for environmental site assessment to explore project feasibility of the MacArthur Bart Station Transit Village in Oakland
- Redevelopment of Bart Parking Lot for 400 to 800 new housing units, neighborhood-serving retail, community facilities, pedestrian plaza and expansion of on-site medical center
- Executive Director, Steven Sakarui (916) 654-6510

### **Small Business Financing**

#### CalCap Program:

- Administered by CPCFA, the program offers lenders a mechanism to provide loans to small businesses that may not otherwise be able to get a loan (\$444 million in small business loans as of December 2001)
- CalCap funds a bank's loan loss reserve (the reserve maintained to cover potential loan losses) for small businesses seeking bank loans
- Loans can be used to finance the acquisition of land, construction or renovation of buildings, the purchase of equipment, other capital projects and working capital
- Offers incentive for lenders to loan to borrowers in severely affected communities and economically distressed geographic areas
- Executive Director, Steven Sakarui (916) 654-6510

### Manufacturing Financing

- Industrial Development Bonds (IDBs)
  - Administered by the California Industrial Development Financing Advisory Commission
- American Modular Systems, Inc. manufacturer of modular classrooms for public school districts throughout California
- Utilized \$5 million in Industrial Development Bonds to construct a corporate administration building and manufacturing facility located next to a transit stop
- Project is located in the City of Manteca
- Anticipated created 115 new jobs within two years of project completion
- Without the benefit of the tax-exempt financing, the borrower would not have been able to finance the entire cost of the project, resulting in fewer jobs being created and a less efficient facility.
- Executive Director, Joanie Jones-Kelly, (916) 653-3843

## State Treasurer Investments in California Communities

- Pooled Money Investment Account (PMIA) administered by the State Treasurer's Office
  - PMIA Portfolio composition currently totals approximately \$50 billion
  - Community Reinvestment Act Loans
    - \$1.3 billion in home loans made to low- and moderate-income Californians or in low- and moderate-income neighborhoods purchased since 1/1/99. The purchase of CRA loans provides new capital to lenders, stabilizes neighborhoods and increases home ownership
    - \$697 million on the portfolio as of 10/22/02.

## State Treasurer Investments in California Communities continued...

- PMIA has increased deposits of state funds in California community banks to boost small business and home mortgage lending: \$50 billion portfolio composition
  - Since 1999 participating entities have increased from 35 to 124 and deposits have increased from \$1.9 billion to \$5.2 billion
- PMIA has invested approximately \$262 million in Small Business Loans in California to stimulate small business lending and creation in California communities.
- Assistant Director, Investment Division: Dan Dowell (916) 653-3147

#### CalPERS Investments in California Communities

#### **A NEW PROGRAM IS BORN**

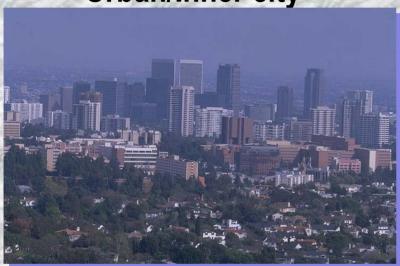


#### **Mission Statement**

■The California Initiative will **invest** in traditionally underserved markets primarily, but not exclusively, located in California. The objective is to discover and invest in opportunities that may have been bypassed or **not reviewed by** other sources of investment capital. These opportunities should offer attractive risk-adjusted **returns** commensurate with their asset class. While equity investments are a primary focus, synergistic investments involving real estate and/or debt will also be considered.

### UNTAPPED ASSETS IN UNDERSERVED AREAS PROVIDE ATTRACTIVE INVESTMENT OPPORTUNITIES

**Urban/Inner city** 



- Strategic location near business centers, transportation, etc.
- Large, diverse labor pool
- Attractive local consumer market demand
- Government incentives
- Favorable access to real estate



- Inexpensively priced land/office space
- Availability of full- and part-time, educated workers
- Lower cost of living environment
- Government incentives
- Recent technology and infrastructure developments that allow for convenient communication and access to information

Source: Michael Porter, "The Competitive Advantage of Inner Cities," HBR, 95310; "The Rise of the Urban Entrepreneur," *Inc.* magazine, May 15, 1995; company materials; interviews

### CA INITIATIVE INVESTMENT MANAGERS HAVE EXPOSURE IN NORTHERN, CENTRAL AND SOUTHERN CALIFORNIA



Bank of America has a network of 960 banking centers in California, with two major regional offices in San Francisco and Los Angeles



# Tools To Revitalize California Communities

- Fall 2003, Los Angeles
- One-day program with 64 speakers highlighting important economic development financing tools from the State Treasurer's Office, and other state and federal agencies
- Topics to be presented include:
  - Business and Job Creation Bond Financing and Loan Programs
  - Creating Affordable Health Care
  - California Affordable Housing Programs
  - Technical Assistance Programs for Brownfield Sites
  - Private Equity Investment Programs
  - Urban Real Estate Development and Financing Programs

## In addition to this conference, where can I learn more about these programs?

- CDIAC's Tools to Revitalize California Communities Resource Guide
- Join CDIAC for Tools to Revitalize California Communities Fall 2003 in Los Angeles!

# To learn about future economic development programs....

- Access CDIAC's website at:
  - www.treasurer.ca.gov/cdiac
- E-mail CDIAC at:
  - cdiac@treasurer.ca.gov
- Call CDIAC at:
  - (916) 653-3269
- Fax CDIAC at:
  - (916) 654-7440